

Assessing the Role of Cooperative Networks in Enhancing Collaboration and Resource Sharing Among Agricultural Cooperatives in Benue State, Nigeria

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Abstract

This study explores the role of cooperative networks in enhancing collaboration and resource sharing among agricultural cooperatives in Benue State, Nigeria. Using a quantitative survey approach, data were collected from 222 members across various cooperatives to assess their perceptions of collaboration, challenges faced, and strategies for improvement. The results revealed that 31.5% of respondents rated the level of collaboration as moderate, while 27.0% rated it as high. However, significant barriers were identified, with 36.0% citing a lack of communication as the primary challenge, followed by limited resources (24.8%) and differing goals (22.5%). The findings underscore the critical importance of effective communication and regular joint training sessions, with 38.3% of respondents believing that improved communication platforms would significantly enhance collaboration. Furthermore, 81.0% of participants considered leadership training essential for increasing the effectiveness of cooperatives. The study concludes with recommendations to enhance communication strategies, implement regular training programs, and foster formal agreements among cooperatives. These initiatives are vital for strengthening cooperative networks, thereby improving agricultural productivity and sustainability in Benue State.

Keywords: Cooperative Networks, Agricultural Cooperatives, Collaboration, Resource Sharing, Community Development & Cooperative Governance.

Cite: Ugwuanyi, L. & Obodoechi, O. B. (2025). Assessing the Role of Cooperative Networks in Enhancing Collaboration and Resource Sharing Among Agricultural Cooperatives in Benue State, Nigeria. *International Review of Cooperative Business and Management*, 4 (1), 21-36.

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Introduction

Cooperative networks are essential structures that significantly enhance collaboration and resource sharing among agricultural cooperatives, particularly in regions such as Benue State, Nigeria. These networks serve as vital platforms where farmers can pool resources, share knowledge, and gain access to markets, ultimately leading to improved productivity and sustainability in agricultural practices (Ndiaye & Fall 2023). Research indicates that cooperative societies can bolster agricultural development by facilitating better resource management and market access (Adeyemi & Lawal, 2020).

In a context where smallholder farmers face challenges such as limited access to credit, inadequate infrastructure, and volatile market conditions, cooperative networks provide a means for these farmers to overcome barriers and enhance their collective capabilities (Osei & Twumasi, 2021). The collaborative nature of these networks not only strengthens social ties among members but also improves their financial stability. By engaging in cooperative practices, farmers can share costs associated with production, marketing, and distribution, thereby increasing their competitiveness in the marketplace (Akinwumi & Adegbeye, 2022). Furthermore, these networks foster innovation by facilitating the exchange of best practices and new agricultural techniques, which are crucial for adapting to the adverse effects of climate change and fluctuating market demands (Okpachu & Dandaura, 2022). In Benue State, where agriculture serves as a primary economic activity, the strategic formation of cooperative networks can lead to more efficient resource utilization and enhanced collective bargaining power among farmers. This is particularly important because individual farmers often lack the leverage to negotiate favorable terms with buyers or suppliers (Igbo & Uche, 2023).

Moreover, the role of technology in supporting cooperative networks cannot be overlooked. Recent advancements in digital tools have enabled cooperatives to improve communication, streamline operations, and enhance market access. These innovations empower farmers, allowing them to respond more effectively to market demands and environmental changes (Abdulazeez & Jibril, 2023). This study aims to assess the current state of cooperative networks in Benue State, focusing on their effectiveness in promoting collaboration and resource sharing among agricultural cooperatives. By examining existing frameworks, challenges, and successes of these networks, the research will provide valuable insights into optimizing cooperative structures to benefit farmers and enhance agricultural development in the region.

Statement of the Problem

In an ideal situation, agricultural cooperatives in Benue State would operate as effective networks that facilitate seamless collaboration and resource sharing among farmers. These cooperatives would empower their members by providing access to essential resources, enhancing market opportunities, and fostering innovation. Farmers would leverage their collective bargaining power to secure better prices for their products, resulting in improved financial stability and the adoption of sustainable agricultural practices that benefit the environment and local economies.

However, the current reality presents significant challenges that hinder the effectiveness of these cooperatives. Many agricultural cooperatives in Benue State grapple with issues such as limited access to financing, inadequate infrastructure, and poor governance structures. Additionally, the lack of technological adoption restricts their ability to modernize operations and connect with broader markets. These barriers create obstacles to meaningful collaboration and resource sharing, leaving farmers isolated and unable to capitalize on the advantages of cooperative membership. The resulting internal conflicts, coupled with a lack of cohesive strategies, further weaken their collective strength, rendering them particularly vulnerable to market fluctuations and environmental challenges that threaten their livelihoods.

If these problems are not addressed, the sustainability and growth of agricultural cooperatives in Benue State will be at serious risk. Farmers will continue to experience low productivity and financial instability, leading to diminished livelihoods and heightened poverty levels within rural communities. The inability to effectively collaborate and share resources will stifle innovation and limit farmers' capacity to adapt to the realities of climate change, exacerbating food insecurity in the region. Ultimately, the failure to strengthen cooperative networks could result in a decline in agricultural development, threatening not only the economic stability of Benue State but also the well-being of its farming communities.

Objectives of the Study

The primary purpose of this study is examined assessing the role of cooperative networks in enhancing collaboration and resource sharing among agricultural cooperatives in Benue state, Nigeria. The specific objectives of the study are to:

- i. To assess the current state of cooperative networks among agricultural cooperatives in Benue State.
- ii. To identify the challenges affecting collaboration and resource sharing within these cooperatives.
- iii. To propose strategies for enhancing the effectiveness of agricultural cooperatives in Benue State.

Research Questions

The study provided answers to the following research questions.

- i. What is the current state of cooperative networks among agricultural cooperatives in Benue State?
- ii. What challenges do agricultural cooperatives face in promoting collaboration and resource sharing?
- iii. What strategies can be implemented to enhance the effectiveness of agricultural cooperatives in Benue State?

Statement of Hypotheses

The following hypotheses in null form (H_0) guided this study

- i. There is no significant relationship between the current state of cooperative networks and the level of collaboration among agricultural cooperatives in Benue State.
- ii. There are no significant challenges affecting collaboration and resource sharing within agricultural cooperatives in Benue State.
- iii. Proposed strategies have no significant impact on the effectiveness of agricultural cooperatives in Benue State.

Definition of Terms

The following terms operationalized the study:

- i. **Cooperative Networks:** Measured by the number of formal collaborations, partnerships, and meetings each agricultural cooperative participates in within the past 12 months, including joint projects, shared marketing initiatives, or knowledge exchange activities.
- ii. **Agricultural Cooperatives:** Identified as formally registered farmer-based organizations that engage in agricultural production, processing, or marketing and have a minimum of [X] members. Data will be collected from cooperative records or official registries.
- iii. **Resource Sharing:** Assessed by the frequency and type of shared resources among cooperative members over the past year, including financial contributions, machinery/equipment, labor, and technical knowledge. Responses will be rated on a Likert scale from 1 (never shared) to 5 (frequently shared).
- iv. **Financial Stability:** Measured through indicators such as average monthly income, profit margins, debt-to-income ratio, and consistency of cash flow within the cooperative over the last fiscal year.
- v. **Market Access:** Operationalized as the number and diversity of markets (local, regional, national, international) that the cooperative's products are sold in, as well as the frequency of transactions in each market.
- vi. **Technological Adoption:** Measured by the extent to which the cooperative employs modern agricultural technologies, including machinery, irrigation systems, digital recordkeeping, or data-driven farming practices. Adoption will be rated using a checklist or Likert scale.
- vii. **Sustainability:** Assessed through indicators of environmental, social, and economic practices, including use of eco-friendly farming methods, member participation in decision-making, and long-term financial performance. Each aspect will be scored based on specific measurable criteria.
- viii. **Food Security:** Measured by the cooperative's contribution to household food availability, accessibility, and utilization, such as the number of families served, volume of food produced per capita, and diversity of nutritious foods provided. Surveys and production records will be used to quantify outcomes.

Literature Review

Conceptual Review

Cooperative Networks

Cooperative networks represent a significant advancement in wireless communications, emphasizing collaborative strategies among multiple nodes to enhance communication efficiency, reliability, and overall network performance. By leveraging node cooperation, these networks facilitate improved data transmission, particularly in challenging environments where signal quality may be compromised (Haidar et al., 2021). One of the primary advantages of cooperative communication is the exploitation of spatial diversity, where multiple transmission paths are utilized to mitigate fading and enhance signal quality. Recent studies indicate that diversity techniques can substantially boost performance, especially in mobile environments (Chen et al., 2022). Additionally, cooperative networks optimize resource utilization by enabling nodes to share bandwidth and power, reducing energy consumption and improving spectral efficiency. Emerging research highlights the potential of energy harvesting techniques, allowing nodes to dynamically adjust their power consumption based on available energy sources (Singh et al., 2023). The flexible nature of cooperative networks also enables scalability across various applications, from cellular networks to ad hoc systems, adapting to changing network conditions and user requirements (Zhang & Wang, 2024).

However, cooperation can introduce vulnerabilities, making security a critical aspect of these networks. Ongoing research is focused on developing secure communication protocols to withstand eavesdropping and attacks, ensuring the integrity and confidentiality of transmitted data (Khan et al., 2023). Recent advancements emphasize the integration of artificial intelligence (AI) and machine learning (ML) to enhance decision-making processes within cooperative networks, optimizing routing and resource allocation (Lee et al., 2023). Moreover, the rise of the Internet of Things (IoT) presents new opportunities for cooperative networks, allowing smart devices to collaborate and improve service delivery in smart cities and industrial applications (Ali et al., 2024).

Furthermore, cooperative networks are set to play a pivotal role in the evolution of wireless communications. By leveraging node cooperation, diversity gains, and resource efficiency, these networks can significantly enhance performance across various applications. As technology continues to evolve, ongoing research into AI integration and security will be essential for unlocking the full potential of cooperative networks.

Collaboration Challenges

Collaboration is essential for enhancing communication efficiency and performance; however, it presents several challenges that must be addressed. One of the primary issues is the synchronization of nodes. In a collaborative environment, nodes must align their actions and timing to ensure effective data transmission and minimize latency. This can be particularly difficult in dynamic contexts where nodes frequently join or leave the network, leading to synchronization discrepancies (Alahakoon et al., 2022).

Another significant challenge is the management of interference. As multiple nodes communicate simultaneously, the risk of signal interference increases, which can degrade overall performance. Efficient interference management techniques, such as coordinated multipoint transmission, are critical to maintaining communication quality (Yuan et al., 2023). Furthermore, varying channel conditions experienced by different nodes can complicate collaboration, as disparate levels of signal quality may impact their ability to relay information effectively (Mao et al., 2024).

Security remains a paramount concern, as increased collaboration can expose the system to various vulnerabilities. Nodes may be susceptible to malicious attacks, such as eavesdropping or data tampering (Zhou & Wu, 2024). Developing robust security protocols that ensure data integrity and confidentiality is crucial for fostering trust among participating nodes (Huang et al., 2023). Moreover, managing security in a dynamic environment adds another layer of complexity, requiring adaptive measures that can respond to emerging threats. Additionally, scalability poses challenges, especially as the number of participating nodes increases. Efficiently coordinating cooperation among a large number of nodes without sacrificing performance or stability is a key concern. Recent research suggests that employing distributed algorithms can help manage scalability, allowing nodes to make local decisions that contribute to overall efficiency.

Resource Sharing

Resource sharing is a fundamental aspect of collaboration, enabling nodes to collaboratively utilize their available resources to enhance overall performance. This approach can lead to increased efficiency, but it also introduces several challenges that must be effectively managed. One primary concern is the equitable allocation of resources among participating nodes. Ensuring that resources such as bandwidth and energy are shared fairly can prevent bottlenecks and optimize performance (Chen et al., 2023). Mechanisms for dynamic resource allocation are essential, particularly in scenarios where conditions fluctuate rapidly.

Another challenge in resource sharing is the overhead associated with cooperation. Coordinating resource sharing among multiple nodes can result in increased signaling and management overhead, potentially negating some of the benefits gained from collaboration. Research indicates that efficient protocols are necessary to minimize this overhead while maximizing the benefits of shared resources (Khan et al., 2022). These protocols should ideally adapt to real-time conditions, ensuring that resource sharing remains efficient even under varying loads.

Moreover, the reliability of resource sharing is a significant concern. Nodes must maintain a level of trust in the resources provided by their peers. If a node fails to deliver promised resources or engages in selfish behavior, it can adversely affect the entire network's performance. Mechanisms to ensure accountability and reliability in resource sharing are crucial for maintaining trust among nodes (Alam et al., 2023). Recent studies have explored incentive mechanisms that encourage nodes to cooperate fully, thereby enhancing reliability across the network. Security also plays a critical role in resource sharing. Collaborative environments are susceptible to various security threats, including resource misappropriation and denial-of-service attacks. Developing robust security protocols that protect against such vulnerabilities is essential to ensure the integrity and confidentiality of shared resources (Zhao & Liu, 2024). These protocols must balance security with the need for seamless cooperation, maintaining an efficient user experience.

Effectiveness Assessment

Effectiveness assessment is crucial for understanding the performance and reliability of collaborative communication strategies. This assessment involves evaluating various metrics, such as throughput, latency, energy efficiency, and user satisfaction, to determine how well the network operates under different conditions. A primary challenge in this area is the development of comprehensive evaluation frameworks that can accurately measure these metrics in dynamic environments. Such frameworks must account for the inherent variability in network conditions, including node mobility and environmental factors (Wang et al., 2023). One significant aspect of effectiveness assessment is the need for real-time monitoring and analysis. Traditional performance metrics may not capture the complexities of collaborative networks, necessitating the use of advanced techniques such as machine learning and data analytics to continuously evaluate network performance (Li & Zhang, 2024). These approaches can provide insights into performance bottlenecks and help optimize resource allocation and cooperation strategies. Moreover, the evaluation of energy efficiency is critical, especially given the increasing demand for sustainable communication solutions. Assessing how effectively nodes utilize energy resources while maintaining performance is essential for extending the operational lifetime of devices, particularly in IoT applications (Patel et al., 2022). Researchers are increasingly focusing on energy-aware assessment models that incorporate energy consumption into performance evaluations. Another challenge is benchmarking the effectiveness of collaborative strategies against traditional communication methods. This comparative analysis is vital for demonstrating the advantages of collaboration in real-world applications (Alfawaz et al., 2023). Establishing standardized benchmarks allows for a more straightforward evaluation of different collaborative protocols, facilitating better decision-making for network design and implementation.

Strategic Development

Strategic development is essential for optimizing collaboration among nodes and enhancing overall network performance. This process involves formulating policies and frameworks that guide the behavior of nodes, ensuring efficient resource utilization and effective communication. One key challenge is the alignment of objectives among participating nodes, as differing goals can hinder cooperation and lead to suboptimal performance. Establishing common incentives and shared objectives is vital for fostering collaboration and achieving collective goals (Zhang et al., 2023). Another important aspect of strategic development is the design of robust protocols that facilitate cooperation while minimizing overhead. Efficient communication protocols are necessary to reduce the signaling burden associated with coordination among nodes. Recent advancements in protocol design emphasize adaptive mechanisms that can respond to changing conditions, thereby enhancing resilience and efficiency (Patel & Verma,

2024). These adaptive protocols can dynamically adjust their parameters based on real-time performance metrics, improving the overall effectiveness of the network.

Furthermore, incorporating advanced technologies, such as artificial intelligence and blockchain, into strategic development can enhance decision-making processes within collaborative environments. AI algorithms can analyze large volumes of data to identify optimal resource-sharing strategies, while blockchain technology can provide secure and transparent mechanisms for verifying node interactions and resource allocations (Kumar et al., 2023). These technologies can help address trust issues and ensure accountability among nodes, which are critical for successful collaboration. The scalability of strategic development initiatives is also a significant concern, particularly as the number of nodes in a network increases. Effective strategies must be scalable to accommodate growth without compromising performance. Research into decentralized approaches for strategy formulation has shown promise, allowing nodes to make autonomous decisions that contribute to the overall efficiency of the network (Nguyen et al., 2022).

Agricultural Cooperatives

Agricultural cooperatives play a pivotal role in enhancing productivity and sustainability within agricultural systems by facilitating collaboration among farmers and other stakeholders. These cooperatives leverage networks to share resources, knowledge, and technologies, ultimately aiming to improve efficiency and profitability. One of the main challenges faced by agricultural cooperatives is the integration of modern technologies with traditional farming practices. Many farmers may lack the necessary skills or access to digital tools, which can impede the full realization of the benefits offered by cooperative structures (Gonzalez et al., 2023). Bridging this technological gap is crucial for enhancing participation and maximizing the advantages of cooperation. Effective resource management is essential for the success of agricultural cooperatives. Coordinating resource sharing such as machinery, seeds and water requires robust management systems to ensure fair distribution and optimal usage (Pérez et al., 2024). Recent advancements in data analytics and IoT technologies have shown promise in providing real-time insights into resource availability and usage patterns, enabling better decision-making within cooperatives. Moreover, building trust among members is a fundamental aspect of agricultural cooperatives. Trust influences participation rates and the willingness of members to share resources and information. Implementing transparent governance structures and establishing clear communication channels are essential strategies for fostering trust and engagement among cooperative members (Smith & Jones, 2022). Research suggests that cooperative models that prioritize member involvement and feedback tend to be more successful in maintaining member loyalty and participation. Market access and competitive pricing are also significant considerations for agricultural cooperatives. By pooling resources and collective bargaining, cooperatives can enhance their market presence and negotiate better prices for inputs and outputs. However, navigating market dynamics requires continuous assessment and adaptation to ensure that cooperatives remain competitive (Kim et al., 2023). Emphasizing sustainability and ethical practices can further enhance market appeal and customer loyalty.

Theoretical Review

This study was theoretically underpinned on Social Capital Theory

Social Capital Theory

Social Capital Theory emphasizes the value derived from social networks, relationships, and the norms of reciprocity and trust within a community. It posits that social interactions and connections facilitate cooperation, collective action, and access to resources, which can significantly influence economic outcomes and community development. Social capital is commonly categorized into three forms: bonding social capital, which represents strong ties within a group; bridging social capital, which refers to connections between different groups; and linking social capital, which encompasses relationships with external institutions. In the context of agricultural cooperatives, Social Capital Theory is particularly relevant as it provides a framework for understanding how cooperative networks function and thrive. Strong relationships within these networks enhance collaboration among members, fostering trust, mutual support, and shared engagement toward common goals. These social ties also facilitate the sharing of resources, knowledge, and information, which is vital for optimizing operations, reducing costs, and improving productivity. Moreover, social capital enables collective problem-solving, allowing members to leverage diverse perspectives and expertise to address challenges related to agricultural production, market access, and environmental management. Through bridging and linking social capital, cooperatives can access external resources such as funding, technical assistance, and new technologies, thereby strengthening their competitiveness and capacity to respond to market demands. Ultimately, fostering social capital within cooperative networks contributes to broader community development by enhancing farmer livelihoods, promoting food security, supporting economic stability, and encouraging sustainable agricultural practices in Benue State.

Empirical Review

Agbo (2018) conducted a study titled *"Prospects of Cooperative Society for Sustainable Agriculture among Smallholder Farmers in Benue State, Nigeria"*. The study used a questionnaire to collect data from 80 smallholder farmers, and the data were analyzed using frequency, percentage, mean score, and factor analysis. The findings showed that 39% of respondents were aged between 41-50 years, with 63.8% male and 88.8% married. Forty percent had tertiary education, and 68.8% considered farming their primary occupation. The main source of funding for cooperative activities was savings and contributions (57%). Respondents joined cooperatives primarily for access to credit (38.8%) and farm inputs (26.2%). The benefits of cooperative membership included improved access to information (94.5%), increased income and food security (91.8%), higher productivity (90.4%), and better market access (89%). The study also identified institutional, funding, and input-related factors as key influences on cooperative performance.

Christian et al. (2024) evaluated the effectiveness of agricultural cooperatives in empowering smallholder farmers in Eastern Cape, South Africa. The study used a multi-stratified sampling method to select 119 cooperative members and analyzed the data using descriptive statistics and a probit regression model. The findings showed that 70% of cooperatives were involved in crop production, with 93% of members reporting positive impacts on their livelihoods. The probit model identified that factors such as produce quality, quantity, education, and access to information significantly influenced participation in storage, processing, and distribution.

Ayanwale et al. (2023) studied the relationship between participation in innovation platforms and asset acquisition among farmers in Southern Africa. The study used a multistage sampling approach and analyzed the data with the Endogenous Treatment Linear Regression model. The findings revealed that factors such as gender, marital status, education, household composition, access to extension services, and location in Mozambique significantly influenced participation in innovation platforms. Additionally, participation in innovation platforms was found to positively affect asset acquisition, with implications for achieving the Sustainable Development Goals (SDGs).

Grashuis & Su (2018) reviewed 56 peer-reviewed publications on farmer cooperatives, focusing on performance, ownership, governance, and member attitudes. The study found that cooperative membership generally improves price, yield, input adoption, and income, though benefits are uneven between small and large producers. The review also highlighted challenges in establishing a clear causal link between ownership, governance, and performance, with constraints related to equity and debt. Additionally, inefficiencies were linked to member heterogeneity, particularly regarding commitment and participation.

Adeyemo et al. (2024) studied the relationship between technological innovation and agricultural productivity in Nigeria using the ARDL estimation technique. The findings showed a significant negative effect of lagged agricultural productivity, indicating technological constraints. Technological innovation, measured by Total Factor Productivity (TFP), had a substantial negative long-term impact on agricultural productivity but an insignificant positive impact on agricultural output. The study concluded that agriculture benefits more from technological innovation than the oil sector, highlighting the need for technological advancements to support sustainable growth in Nigeria.

Zhu & Wang (2024) studied the impact of agricultural cooperatives on farmers' collective action in the Tarim River Basin, China, using an index system based on the Socio-Ecological System framework. The findings revealed that cooperatives empowered farmers to act collectively by integrating resources, promoting risk and benefit sharing, and providing financing support. They also helped reduce economic differences, enhanced village leadership, and facilitated the adoption of water-saving irrigation technologies, thus fostering collective action and contributing to rural modernization.

Qorri & Felföldi (2024) conducted a bibliometric review of agricultural cooperative literature, analyzing 364 documents retrieved from the Scopus database using PRISMA guidelines. The study found that current research focuses mainly on smallholders, sustainability, and supply chain management. It highlighted a lack of understanding of why agricultural cooperatives fail in terms of finances, investments, and strategy implementation. The review concluded that agricultural marketing cooperatives may not be flexible enough to compete in markets due to global and sustainability concerns, and provided a roadmap for researchers and policymakers.

Men et al. (2024) studied factors influencing farmers' access to agricultural credit for adopting conservation agriculture (CA) practices in Cambodia. The study used a survey of 242 households and key informant interviews with 28 participants in Battambang and Preah Vihear provinces. The findings showed that factors such as family size,

adult labor, and farm size were positively related to credit access, while age had a negative effect. High interest rates were the most significant challenge, followed by complicated documentation and limited credit information. The study concluded that improved support mechanisms, including lower interest rates and simplified processes, are necessary to enhance credit access and promote CA adoption.

Budi et al. (2021) investigated the role of agricultural cooperatives in rural development in Cameroon's North West and South West regions. The study used primary data from questionnaires administered to 329 respondents across 52 cooperatives and interviews with cooperative and government officials. The findings showed that 80% of respondents agreed that cooperatives contributed to rural development, particularly through training, increased production, input provision, and marketing. However, cooperatives effectively handled only agricultural production and capacity building. Despite the socio-political crisis, 70% of respondents were satisfied with the cooperatives' role. The study recommended increased government investment in agriculture and rural infrastructure to strengthen the impact of cooperatives.

Ahmed & Mesfin (2017) evaluated the impact of agricultural cooperative membership on the wellbeing of smallholder farmers in eastern Ethiopia. The study used cross-sectional data and applied propensity score matching and endogenous switching regression estimation techniques. The findings showed that membership in agricultural cooperatives had a positive impact on the wellbeing of smallholder farmers. Additionally, the study found that the impact of cooperative membership on wellbeing was heterogeneous among different members.

Nwankwo & Ibrahim (2024) conducted a rigorous quantitative study to assess the impact of cooperative networks on resource sharing within agricultural cooperatives in Benue State. Using structured questionnaires administered to 250 cooperative members, their analysis employed regression techniques to identify relationships between network strength and resource access. Results indicated that robust cooperative networks significantly enhanced resource sharing, leading to improved agricultural resilience. Their findings suggest that strengthening these networks could help mitigate challenges faced by cooperatives, boosting productivity and sustainability in the sector.

Igbo & Uche (2023) employed a descriptive survey method, distributing questionnaires to 200 agricultural cooperative members to explore the role of cooperative networks in enhancing productivity. Their findings highlighted that effective resource sharing and collaboration within these networks were key drivers of increased agricultural output. However, the study also uncovered significant challenges, particularly in leadership effectiveness and limited access to external markets. These barriers hindered overall cooperative performance, suggesting a need for improvements in governance and market access strategies.

Okpachu & Dandaura (2021) utilized a case study approach to examine three agricultural cooperatives, gathering data through interviews and focus group discussions. Their research emphasized that successful collaborative strategies, such as effective resource mobilization and collective action, led to significant improvements in cooperative outcomes. However, the study also identified gaps in management capacity, recommending enhanced training and capacity-building initiatives to strengthen leadership and operational effectiveness. These findings underscore the importance of continuous development to maximize the impact of cooperative networks.

Adeyemi & Lawal (2022) employed a mixed-methods approach, integrating quantitative surveys of 150 cooperative members with qualitative interviews to assess the effectiveness of cooperative networks. Their findings revealed that while many cooperatives had basic networks in place, there were notable gaps in member engagement and resource sharing. The study highlighted that weak governance structures and insufficient communication among members were key barriers to collaboration. To improve cooperative effectiveness, they recommended enhancing governance and promoting better communication channels to foster stronger, more cohesive networks.

Ogunleye & Bello (2023) conducted a qualitative study to explore the challenges facing agricultural cooperatives in Nigeria, with a focus on collaboration and resource sharing. Interviews with 50 cooperative leaders revealed key obstacles, including a lack of trust among members, inadequate training in cooperative management, and limited access to external funding. The study highlighted that these issues significantly hindered effective cooperation and resource utilization. To address these challenges, the authors recommended implementing capacity-building programs to strengthen management skills and foster trust within cooperatives.

Chukwuma & Ugochukwu (2024) investigated the factors influencing collaboration within agricultural cooperatives in Benue State using a descriptive survey method. They gathered data from 200 cooperative members through structured questionnaires. Their analysis identified socio-economic disparities among members and poor leadership practices as major barriers to effective resource sharing and collaboration. The study recommended the implementation of equitable policies to address these disparities and proposed comprehensive leadership training programs to improve governance, enhance collaboration, and optimize cooperative performance.

Ibrahim & Adeyemi (2021) explored the impact of environmental factors on collaboration within agricultural cooperatives through case studies of four cooperatives in Nigeria. Their findings revealed that external challenges, including market volatility and climate change, significantly disrupted resource sharing and collaboration efforts. The study emphasized that such pressures exacerbated existing vulnerabilities. To mitigate these challenges, the researchers advocated for the development of adaptive strategies, including resilience-building initiatives, to help cooperative members better cope with environmental and economic uncertainties.

Afolabi & Mustapha (2023) conducted a study aimed at proposing strategies to enhance the effectiveness of agricultural cooperatives in Nigeria. Utilizing a mixed-methods approach, the researchers gathered data from 200 cooperative members through surveys and conducted focus group discussions. Their findings highlighted the importance of implementing regular training programs focused on cooperative management and leadership development. They recommended creating partnerships with local agricultural extension services to provide ongoing support and resources.

Methodology

Research Design

This study utilized a quantitative survey method, which allowed for the systematic collection of data from a specific group of individuals. The survey approach was appropriate for assessing the role of cooperative networks in enhancing collaboration and resource sharing among agricultural cooperatives in Benue State, Nigeria. This method enabled the collection of numerical data that could be analyzed statistically, providing insights into the relationships and patterns of behavior among cooperative members.

Area of Study

The research was conducted in Benue State, Nigeria, a region renowned for its rich agricultural activities and numerous agricultural cooperatives. The setting was significant as it provided a diverse range of cooperative types, including those focused on crops, livestock, and mixed agricultural activities. This diversity offered a comprehensive view of how cooperative networks operated and interacted in enhancing collaboration and resource sharing.

Population of the Study

The target population for this study consisted of 500 registered members of agricultural cooperatives in Benue State. This group included individuals from various cooperative sectors, ensuring a broad representation of experiences and perspectives on the functioning of cooperative networks.

Sample Size

The sample size was determined using the Taro Yamane formula, which is particularly effective for estimating sample sizes in finite populations. The formula is expressed as follows:

$$n = \frac{N}{1+N(e^2)}$$

Where:

n = sample size

N = population size (500)

e = margin of error (0.05 for a 5% margin)

Substituting the values into the formula yields:

$$n = \frac{500}{1+500(0.05^2)} = \frac{500}{1+500(0.0025)} = \frac{500}{1+1.25} = \frac{500}{2.25} = 222$$

Thus, the sample size for this study is 222 participants. This sample size is sufficient to ensure that the findings were statistically valid and reliable, allowing for generalizations about the target population.

Sampling Techniques

To achieve a representative sample, stratified random sampling was utilized. This technique involved dividing the population into different strata based on specific characteristics, such as the type of agricultural cooperative (e.g., crop, livestock, or mixed). Random samples were then drawn from each stratum, ensuring that the diversity of experiences within the cooperatives was adequately represented in the final sample. This approach helped to reduce sampling bias and enhanced the credibility of the results.

Instrument for Data Collection

A structured questionnaire was the primary instrument for data collection. The questionnaire consisted of closed-ended questions designed to assess various dimensions of collaboration and resource sharing within agricultural cooperatives. The questions were developed based on existing literature and theoretical frameworks related to cooperative networks. This structured format allowed for efficient data collection and analysis.

Validity of Instrument

To ensure the validity of the questionnaire, it underwent a rigorous validation process. This included expert reviews from academics and practitioners in the field of agricultural cooperatives. Additionally, a pilot test was conducted with a small group of 30 members from a nearby cooperative to assess the clarity and relevance of the questions. Feedback from this pilot test was used to refine the questionnaire further, ensuring that it effectively measured the intended constructs.

Reliability of Instrument

The reliability of the questionnaire was assessed using Cronbach's alpha, which measures the internal consistency of the instrument. A Cronbach's alpha value of 0.7 or above was targeted, indicating that the items within the questionnaire consistently measured the same underlying concept. This step was crucial in ensuring that the findings from the survey were trustworthy and replicable.

Method of Data Collection

Data were collected through two primary methods: structured surveys and in-depth interviews. The surveys were administered to the selected participants in person or through online platforms, depending on accessibility. In-depth interviews were also conducted with selected leaders of agricultural cooperatives to gather qualitative insights into their experiences and perspectives regarding cooperation and resource sharing. This mixed-method approach enriched the data collection process, allowing for a more comprehensive understanding of the issues at hand.

Method of Data Analysis

The collected data were analyzed using descriptive statistical techniques, including the calculation of means, frequencies, and percentages. Frequency tables and charts were generated to present the findings clearly and to highlight patterns and trends in collaboration and resource-sharing practices among agricultural cooperatives. Descriptive statistics enabled the researcher to summarize and interpret the data systematically, providing clear insights into the role of cooperative networks in enhancing collaboration and resource sharing in Benue State.

Data Presentation and Analysis

Table 1: How would you describe the level of collaboration among agricultural cooperatives in Benue State?

Options/Responses	Frequency (n=222)	Percentage (%)
Very High	40	18.0
High	60	27.0
Moderate	70	31.5
Low	30	13.5
Very Low	22	10.0
Total	222	100%

Source: Field Survey, 2025

This table illustrates the respondents' views on the level of collaboration among agricultural cooperatives in Benue State. The data reveals that a significant proportion of respondents perceive the collaboration as moderate, with 31.5% indicating this level of engagement. Following this, 27.0% of respondents rated the collaboration as high,

suggesting that there is a reasonably positive sentiment regarding cooperative interactions. However, 18.0% rated it as very high, indicating that a notable minority experiences strong collaboration. On the other hand, a combined total of 24.5% rated the collaboration as low or very low, highlighting potential concerns about the effectiveness of cooperative networks. These insights suggest that while there is some degree of collaboration, there are also considerable opportunities for improvement, indicating a need for initiatives aimed at enhancing cooperative relationships in the region.

Table 2: How often do your cooperative engage in joint activities with other cooperatives?

Options/Responses	Frequency (n=222)	Percentage (%)
Frequently	50	22.5
Occasionally	80	36.0
Rarely	60	27.0
Never	32	14.5
Total	222	100%

Source: Field Survey, 2025

This table presents the respondents' perspectives on how often their cooperatives engage in joint activities with other cooperatives. The findings indicate that 36.0% of respondents reported engaging in joint activities occasionally, which suggests a moderate level of collaboration. Furthermore, 22.5% indicated that their cooperatives participate frequently, reflecting a positive inclination towards collaborative efforts. However, a substantial 27.0% of respondents stated that joint activities occur rarely, while 14.5% reported that their cooperatives never engage in such activities. This distribution highlights a significant gap in collaboration, indicating that while some cooperatives actively seek partnerships, many others are not fully leveraging the potential for collaboration. Consequently, these results point to the need for initiatives that encourage and facilitate more frequent joint activities among agricultural cooperatives in the region.

Table 3: What is the biggest challenge your cooperative faces in collaborating with others?

Options/Responses	Frequency (n=222)	Percentage (%)
Lack of communication	80	36.0
Limited resources	55	24.8
Differing goals	50	22.5
Insufficient training	37	16.7
Total	222	100%

Source: Field Survey, 2025

This table highlights the respondents' views on the primary challenges their cooperatives face when collaborating with others. The findings reveal that the most significant obstacle is a lack of communication, identified by 36.0% of respondents. This indicates that many cooperatives struggle with effective information sharing, which could hinder collaborative efforts. Limited resources were cited by 24.8% of respondents as a challenge, suggesting that financial or material constraints also play a critical role in collaborative initiatives. Additionally, 22.5% pointed to differing goals among cooperatives as a significant issue, highlighting the potential for misalignment in objectives that can impede collaboration. Finally, 16.7% indicated that insufficient training poses a challenge, reflecting the need for capacity-building efforts. Overall, these insights suggest that addressing communication barriers and aligning goals, alongside providing necessary resources and training, could significantly enhance collaborative efforts among agricultural cooperatives in Benue State.

Table 4: How significant is the issue of trust among members of different cooperatives?

Options/Responses	Frequency (n=222)	Percentage (%)
Very Significant	70	31.5
Significant	85	38.3
Neutral	40	18.0
Not Significant	20	9.0
Not at all Significant	7	3.2
Total	222	100%

Source: Field Survey, 2025

This table illustrates the respondents' views on the significance of trust among members of different cooperatives. The results indicate that trust is perceived as a critical issue, with 38.3% of respondents categorizing it as significant and an additional 31.5% labeling it as very significant. This suggests that a considerable majority of cooperative members recognize trust as a fundamental factor affecting collaboration. In contrast, 18.0% of respondents remained neutral on the issue, indicating uncertainty or ambivalence about the role of trust. Meanwhile, a smaller portion of the respondents, comprising 12.2%, felt that trust is either not significant or not at all significant. These findings underscore the importance of addressing trust issues within and between cooperatives, as enhancing trust could lead to improved collaboration and resource sharing, ultimately benefiting the agricultural sector in Benue State.

Table 5: Which of the following strategies do you think would most improve collaboration among cooperatives?

Options/Responses	Frequency (n=222)	Percentage (%)
Regular joint training sessions	70	31.5
Improved communication platforms	85	38.3
Establishing formal agreements	45	20.3
Increased funding opportunities	22	9.9
Total	222	100%

Source: Field Survey, 2025

This table outlines the strategies that respondents believe would most enhance collaboration among agricultural cooperatives. The results indicate a strong preference for improved communication platforms, identified by 38.3% of participants as the most effective strategy. This highlights the critical role of effective communication in fostering collaboration. Following closely, 31.5% of respondents suggested that regular joint training sessions would be beneficial, emphasizing the need for skill development and knowledge sharing among cooperatives. Establishing formal agreements was selected by 20.3% of respondents, indicating recognition of the importance of structured partnerships. Lastly, 9.9% of respondents indicated that increased funding opportunities would improve collaboration, though this was the least favored option. Overall, these findings suggest that prioritizing communication and training initiatives could significantly strengthen collaborative efforts among agricultural cooperatives in Benue State, paving the way for more effective resource sharing and joint activities.

Table 6: How important do you believe leadership training is for enhancing the effectiveness of your cooperative?

Options/Responses	Frequency (n=222)	Percentage (%)
Very Important	100	45.0
Important	80	36.0
Somewhat Important	30	13.5
Not Important	10	4.5
Not at all Important	2	0.9
Total	222	100%

Source: Field Survey, 2025

This table presents respondents' views on the importance of leadership training in enhancing the effectiveness of agricultural cooperatives. The data reveals a strong consensus on the necessity of leadership development, with 45.0% of participants deeming it very important. This suggests that a significant portion of respondents recognizes the crucial role effective leadership plays in driving cooperative success. Additionally, 36.0% of respondents indicated that leadership training is important, further underscoring the value placed on developing leadership skills within cooperatives. In contrast, only 13.5% considered it somewhat important, while a small minority 4.5% and 0.9% felt it was not important or not at all important, respectively. These findings highlight the overwhelming belief among cooperative members that investing in leadership training is essential for improving the functionality and effectiveness of their cooperatives, indicating a clear path forward for initiatives aimed at capacity building in leadership within agricultural cooperatives in Benue State.

Summary of Findings, Conclusion and Recommendations

Summary of Findings

The following summarizes the key findings:

- i. The survey results indicate that a substantial number of respondents perceive the level of collaboration among agricultural cooperatives in Benue State as moderate. Specifically, 31.5% of participants rated collaboration at this level, while an encouraging 27.0% acknowledged high levels of collaboration, and 18.0% described it as very high. These findings reflect a generally positive outlook on cooperative interactions; however, the 24.5% who rated collaboration as low or very low highlight significant opportunities for improvement. This discrepancy suggests that while some cooperatives actively engage in collaborative efforts, many others may not be fully capitalizing on the potential benefits of working together, indicating a need for targeted interventions to foster stronger cooperative relationships.
- ii. The findings reveal that the primary challenge affecting collaboration among agricultural cooperatives is a lack of communication, with 36.0% of respondents identifying this as the most pressing issue. This underscores the critical role that effective communication plays in facilitating successful partnerships. Following communication, 24.8% of respondents pointed to limited resources as a significant barrier, suggesting that financial or material constraints can hinder cooperative efforts. Additionally, 22.5% cited differing goals among cooperatives as a challenge, indicating potential misalignments that could impede collaborative initiatives. These insights emphasize that while there is a desire for collaboration, significant barriers exist that need to be addressed to enhance cooperative networks effectively.
- iii. The results strongly indicate that respondents view improved communication platforms and regular joint training sessions as essential strategies for enhancing collaboration among cooperatives. Specifically, 38.3% of participants believe that better communication tools would lead to more effective partnerships, while 31.5% advocate for regular training to build skills and foster cooperation. Furthermore, there is a compelling consensus on the importance of leadership training, with 81.0% of respondents deeming it either very important or important for enhancing cooperative effectiveness. This finding highlights the recognition among cooperative members that investing in leadership development is crucial for driving organizational success and improving collaboration. Overall, these insights point to a clear path forward, suggesting that initiatives focused on communication and leadership training could significantly strengthen the operational capacity of agricultural cooperatives in Benue State.

Conclusion

The assessment of cooperative networks among agricultural cooperatives in Benue State reveals both the potential for collaboration and the challenges that hinder it. While many respondents perceive a moderate to high level of cooperation, significant barriers such as poor communication, limited resources, and differing objectives remain prominent. These challenges highlight the necessity for strategic interventions aimed at fostering stronger relationships among cooperatives.

The findings also underscore the critical role of effective communication and leadership development in enhancing cooperative effectiveness. Respondents overwhelmingly support initiatives focused on improving communication channels and providing regular training sessions. Additionally, there is a strong consensus on the importance of leadership training, reflecting a collective understanding that empowered leadership is vital for the success of cooperatives.

Therefore, to maximize the benefits of collaboration and resource sharing among agricultural cooperatives, it is essential to address the identified challenges while investing in strategies that promote effective communication and strong leadership. Such efforts will not only strengthen the cooperative networks in Benue State but also contribute to the broader goal of enhancing agricultural productivity and sustainability in the region.

Recommendations

Based on the findings of this study, the following recommendations are proposed:

- i. Agricultural cooperatives in Benue State should enhance communication strategies by adopting digital tools and organizing regular meetings to facilitate information sharing and strengthen collaboration among members.
- ii. Cooperatives should implement ongoing training programs that focus on both technical agricultural skills and soft skills such as teamwork and conflict resolution, to improve collaboration and resource sharing.
- iii. Cooperatives should formalize collaborative arrangements through agreements or cooperative charters that clearly define shared goals, roles, and responsibilities, thereby improving accountability and the effectiveness of joint initiatives.

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